

Defense Business Board Meeting Minutes

August 9-10, 2022
9:30 a.m. to 3:30 p.m.

The Defense Business Board (DBB) is a Federal Advisory Committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its final session for fiscal year 2022 on August 9, 2022. The meeting was a partially closed meeting with a scheduled open session from 2:00 – 4:00 PM, held in person at the Pentagon. Registered public participants joined via a Zoom audio-only dial in.

DBB Members (voting) (15 present, including 1 by telephone)

Hon. Deborah Lee James (Chair)
Mr. Joseph B. Anderson, Jr.
Mr. David Beitel
Ms. Sally Donnelly
Ms. Cheryl Eliano
Ms. Linnie Haynesworth
Ms. Erin Hill
Ms. Suzanne Leopoldi-Nichols
Ms. Jennifer McClure
Gen Larry Spencer USAF(Ret)
GEN Joseph Votel, USA (Ret)
Hon. David Walker
GEN Johnnie Wilson, USA (Ret)
Mr. Alex Alonso
Dr. Christopher Gopal (via telephone for public session)

DBB Members (non-voting) (6 present)

Mr. Anand Bahl
COL Gregory Bowman USA (Ret)
Ms. Marachel Knight
Brig Gen Bernard (Bernie) Skoch USAF (Ret)
Mr. Stan Soloway
Ms. Pat Zarodkiewicz

DBB Members Not Present (6 not present)

Mr. Craig Albright
Ms. Mellody Hobson
Mr. Oscar Munoz
Mr. David Van Slyke
Mr. Safroadu Yeboah-Amankwah
Mr. Matthew Daniel

DBB Staff (non-voting)

Ms. Jennifer Hill, Executive Director & Designated Federal Officer (DFO)
CAPT Daryl Wilson, U.S. Navy Military Representative to the DBB
Lt Col Kyle Harrington, U.S. Air Force Military Representative to the DBB
MAJ Jamaal Kirkland, U.S. Army Military Representative to the DBB
Ms. Leah Glaccum, Operations Manager
Ms. Cheyenne Rodriguez-Greene, Staff Assistant

Public Attendees

The DBB received nine requests from the public to participate in the open session. A list of the six public attendees that dialed in is attached as an addendum to these minutes.

OPEN CLOSED SESSION

At 9:45 AM, Ms. Jennifer Hill opened the Board's first closed session and turned the floor over to the Board Chair, Honorable Deborah Lee James for opening remarks. After briefly greeting all members and giving an overview of the upcoming events, she asked each new member to introduce themselves to the group.

From 10:00 – 11:00 AM, Dr. Mara Karlin, Assistant Secretary of Defense for Strategy, Plans, and Capabilities, provided an overview of the National Defense Strategy. Dr. Karlin started with a brief overview of the statutory requirements for the National Defense Strategy (NDS) to include the new requirement for an annual assessment and report to Congress. She also discussed the methodology and mechanics by which the Department developed the most recent strategy. From there, she discussed the key tenets of the classified portions of the strategy. Towards the end of the presentation, the members engaged in an open dialog, to include a discussion about the ways talent acquisition must change to meet the skill requirements for the future.

ADJOURN CLOSED SESSION

At 11:00 AM, Ms. Hill adjourned the closed session.

OPEN PUBLIC SESSION

At 2:10 PM, Ms. Hill opened the open session of the meeting and welcomed the public attendees on the audio line. From 2:15 – 3:00 PM, Mr. Farroq Mitha, Director of the Department of Defense (DoD) Office of Small Business Programs provided the Board with an update on the Mentor Protégé Program and status of Defense Business Board recommendations. Mr. Mitha first gave an overview of his organization and a general update on their dealings with small businesses. Next, Mr. Mitha gave details of the status of each of the six recommendations proposed by the Mentor Protégé Study approved by the DBB on May 12, 2022. Members engaged Mr. Mitha with questions about metrics that might help his organization track success and more expedient ways to award contracts to small business.

From 3:00 – 3:45 PM, Honorable William LaPlante, Under Secretary of Defense for Acquisition and Sustainment provided an overview of DoD Supply Chain and Acquisition: Issues and

Initiatives. His remarks included discussion of the acquisition workforce's support to Ukraine and implications to and the resupply of munitions stockpiles as a result. He also touched on the current state of the supply chain in light of the Creating Helpful Incentives to Produce Semiconductors for America (CHIPS) Act and other considerations for the department's depots moving forward. Lastly, Hon. LaPlante talked with Members about some of the misconceptions about where the Department invests its resources and the effect the great resignation has had on the acquisition ecosystem.

At the conclusion of Hon. LaPlante's presentation, Hon. James opened the floor for public comment. There were no public questions or comments were offered.

ADJOURN PUBLIC SESSION

The public session was adjourned by Ms. Jennifer Hill at 3:55 PM.

OPEN CLOSED SESSION

At 6:00 PM, Ms. Jennifer Hill opened a closed session of the Board and Hon. James provided remarks to welcome all participants.

From 6:10 – 7:30 PM the Board received a classified briefing from Honorable Frank Kendall, Secretary of the Air Force on the overview of the Air Force Acquisition Issues and Initiatives: From the Supply Chain and Beyond.

ADJOURN CLOSED SESSION

Ms. Hill adjourned the closed session at 7:30 PM.

OPEN CLOSED SESSION

On Wednesday, August 10, 2022 at 8:25 AM, Ms. Jennifer Hill once again opened a closed session of the DBB. At 8:30 AM the Board received a classified briefing from Honorable Kathleen Hicks, Deputy Secretary of Defense on current events and cultivating innovation. Hon. Hicks and the Board discussed how organizations have been successful in spurring new thoughts and ideas to improve business outcomes.

ADJOURN CLOSED SESSION

At 9:30 AM, Ms. Jennifer Hill adjourned the closed session and the Board conducted administrative activities.

OPEN CLOSED SESSION

At 10:25 AM, Ms. Jennifer Hill opened the closed session.

From 10:30 – 11:30 AM, Ms. Margie Palmieri, Deputy Chief Digital and Artificial Intelligence Officer (CDAO), provided a follow-up of the Executive Analytics Study and discussion on the CDAO Strategy. Ms. Palmieri also gave an overview of the structure of the CDAO office and its brief history, how it uses its own acquisition authority to procure tools, provided status of its

ongoing projects, as well as an overview of their budget and resources. The members engaged Ms. Palmieri with questions in classified areas of her work.


From 11:35 AM – 12:45 PM, Admiral Christopher W. Grady (USN), Vice Chairman of the Joint Chiefs of Staff, provided an overview on what the Department has learned from Ukraine to inform future missions. To provide background, Adm. Grady first described his roles and authorities as Vice Chairman and how he provides military advice to political leaders. His classified briefing was followed up with discussion and questions by board members into the geopolitical issues dominating the European and Pacific Theaters.

From 2:00 – 3:00 PM, General John W. “Jay” Raymond, Chief of Space Operations, Space Force, provided a brief on how Space Force is Spurring Innovation and Developing Risk Tolerance within the newest Service. In this classified forum, Gen. Raymond discussed how his team has worked through challenges in standing up the new organization as well as other talent management, mission, technological, and business concepts and issues important to the U. S. Space Force.

ADJOURN CLOSED SESSION

At 3:10 PM, Ms. Jennifer Hill adjourned the closed session. All members of the DBB and staff departed.

By my signature, certified to be accurate and complete.



Deborah Lee James
Chair
Defense Business Board

Defense Business Board Quarterly Meeting
Aug 9-10 2022
Attendees Sign-In Sheet
ALL INFORMATION ON THIS SHEET IS
PART OF THE PUBLIC RECORD

Name	Organization
Scott Maucione	Federal News Network
Kelly Crigger	DoD Contractor - WHS
Wanda Winn	National Guard Bureau
LTC Jeff Moore	National Guard Bureau, Office of Small Business Programs
Jared Serbu	Federal News Network
Kyle Beagle	National Guard Bureau, Office of Small Business Programs